



**OFFICIAL EXECUTIVE DECISION NOTICE
PUBLISHED BY DEMOCRATIC SERVICES**

Notice is hereby given that the following decision(s) have been made today by Cabinet Members at the London Borough of Hillingdon:

Title of decision	CONTRACT AWARDS: ADMISSION PREVENTION/ DISCHARGE SUPPORT SERVICES, 2026 - 2028
Reference No.	2026/1677
Date of decision	Friday 10 April 2026
Call-in expiry date	Friday 17 April 2026
Relevant Select Committee	Health & Social Care Select Committee
Relevant Wards	All

Decision made

Cabinet Members making the decision	Councillor Ian Edwards, Leader of the Council, and on behalf of Councillor Jane Palmer, Cabinet Member for Health & Social Care, and in consultation with Councillor Susan O'Brien, Cabinet Member for Children, Families & Education
Decision	<p>Agreed</p> <p>That Leader of the Council, and on behalf of the Cabinet Member for Health & Social Care, and in consultation with the Cabinet Member for Children, Families & Education:</p> <ol style="list-style-type: none">1. Approved a direct award to The Confederation Hillingdon CIC to deliver a Community Intravenous Antibiotics Service to the London Borough of Hillingdon for one year from 01 April 2026 at a cost of £230,000.2. Approved a direct award to The Confederation Hillingdon CIC to deliver additional Same Day Urgent Care capacity to the London Borough of Hillingdon for one year from 01 April 2026 at a total cost of £200,000 per year.3. Approved a direct award to Central and North West London NHS Foundation Trust to deliver additional Urgent Community Response Service capacity to the London Borough of Hillingdon for

	<p>one year from 01 April 2026 at a total cost of £135,500 per year.</p> <p>4. Approved a direct award to Central and North West London NHS Foundation Trust to deliver additional D2A Therapy Service capacity to the London Borough of Hillingdon for one year from 01 April 2026 at a total cost of £135,500 per year.</p> <p>5. Furthermore, agreed that these include the provision to extend the contract for up to two further years (3 years in total), delegating approval of any extension to the Corporate Director of Adult Social Care in consultation with the Leader of the Council and the Cabinet Member for Health and Social Care. Contract extensions would be subject to the availability of funds and at the following costs:</p> <ul style="list-style-type: none"> • Community Intravenous Antibiotics Service is at a cost of £460,000 (£230,000 per year and a total 3-year cost £690,000). • Same Day Urgent Care capacity is at a cost of £400,000 (£200,000 per year and a total 3-year total cost £600,000). • Urgent Community Response Service is at a cost of £271,000 (£135,500 per year and a total 3-year cost £406,500). • D2A Therapy Service is at a cost of £271,000 (£135,500 per year and a total 3-year cost £406,500).
<p>Reason for decision</p>	<ol style="list-style-type: none"> 1. The recommendations, if approved, will put longer-term arrangements in place further to the direct award of contracts approved by the Leader of the Council and Cabinet Member on 27 January 2026. 2. The North West London ICB is unable to approve contracts for longer than one-year. The recommendations would enable two-year contracts to be entered into from April 2027 if there was greater clarity about funding arrangements. 3. The funding for these services is coming from the discharge aspect of the NHS minimum contribution to health funding stream within the Better Care Fund (BCF). Continuation of these services would be subject to the availability of funds, which would be

	<p>reflected in an appropriately worded break clause within the contract. There is consequently no risk of financial pressure on the General Fund.</p> <ol style="list-style-type: none"> 4. Community Intravenous (IV) Antibiotics Service: The funding covers clinical staffing, equipment, and operational costs to provide IV antibiotic therapy in the community rather than in Hillingdon Hospital, enabling earlier discharge and avoidance of admissions. This not only improves experience of care but also frees up hospital capacity. 5. Same Day Urgent Care Service: The funding will maintain the additional GP and nurse practitioner staffing in the three local access hubs in the borough funded in 2025/26 and will support approximately 50 additional rapid access appointments a week each year during the funding period to divert residents from attending the Emergency Department at Hillingdon Hospital. 6. Urgent Community Response Service: In 2025/26 the Urgent Community Response (UCR) team was enhanced by embedding a senior clinical decision maker in the service and enhancing community diagnostic support using Discharge Funding to strengthen on-the-spot decision making. This service is being utilised to provide essential tests for housebound or frail residents in their own homes. This prevents unnecessary hospital attendances for diagnostics. 7. D2A Therapy Service: The continued investment in this service consolidates improvements made in 2025/26 by facilitating the recruitment of permanent staff rather than agency, thereby ensuring service stability and quality.
<p>Alternative options considered and rejected</p>	<p>Approve a direct award for a longer period: Officers considered an initial contract of two years with the option to extend for a further year. This option was not pursued for the reasons explained in paragraph 2. Subject to approval by the Leader of the Council and Cabinet Member, however, the recommendations do give flexibility to allow two-year contracts to be entered into once there is greater clarity about future funding arrangements and if it continues to be in the interests of the place-based health and care system.</p> <p>Not approve direct awards:</p>

	<p>This is not recommended due to the potential impact on bed capacity at Hillingdon Hospital and ability of the local health and care system to manage demand.</p> <p>Competitive tender option: This option has not been considered because of the intention to improve efficiency and effectiveness through closer integration between existing place-based providers. The addition of further providers increases the risk of service fragmentation and a negative experience of care by residents.</p>
Classification	Part II – Members Only and Not for Publication
Link to associated report	That this report be declared as exempt from publication as it involves the disclosure of information in accordance with Section 100(A) and paragraph 3 of Part 1 of Schedule 12 (A) to the Local Government Act 1972 (as amended), in that the report contains information relating to the financial or business affairs of any particular person (including the authority holding that information) and that the public interest in withholding the information outweighs the public interest in disclosing it.
Relevant Officer contact & Directorate	Gary Collier – Adult Social Care & Health
Any interest declared by the Cabinet Member(s) / dispensation granted	N/A

Implementation of decision & scrutiny call-in

[Internal Use only]	
When can this decision be implemented by officers?	<p>Officers can implement Cabinet Member decision in this notice only from the expiry of the scrutiny call-in period which is:</p> <p style="color: red;">5pm on Friday 17 April 2026</p> <p>However, this is subject to the decision not being called in by Councillors on the relevant Select Committee. Upon receipt of a valid call-in request, Democratic Services will immediately advise the relevant officer(s) and the decision must then be put on hold.</p>
Councillor scrutiny call-in of this decision	<p>Councillors on the relevant Select Committee shown in this notice may request to call-in this decision. The request must be before the expiry of the scrutiny call-in period above.</p> <p>Councillors should use the Scrutiny Call-in App (link below) on their devices to initiate any call-in request. Further advice can be sought from Democratic Services if required:</p> <p style="color: blue;">Scrutiny Call-In - Power Apps (secure)</p>

Further information	<p>These decisions, where applicable, have been taken under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012.</p> <p>This is the formal notice by the Council of the above executive decision, including links to the reports where applicable.</p> <p>If you would like more information on this decision, please contact Democratic Services on 01895 250636 or email: democratic@hillingdon.gov.uk.</p> <p>Circulation of this decision notice is to a variety of people including Members of the Council, Corporate Directors, Officers, Group Secretariats and the Public. Copies are also placed on the Council's website.</p> <p style="text-align: right;">Democratic Services London Borough of Hillingdon Civic Centre High Street Uxbridge UB8 1UW</p>
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